

Accountants. Advisors. Allies.



Financial Statements of

**UNIFORM LAW CONFERENCE
OF CANADA**

March 31, 2026

July 22, 2026

INDEPENDENT AUDITOR'S REPORT

To the Executive Committee Members of
Uniform Law Conference of Canada:

Opinion

We have audited the accompanying financial statements of Uniform Law Conference of Canada ("ULCC"), which comprise the statement of financial position as at March 31, 2026, and the statements of operations, changes in net assets and cash flow for the year then ended, as well as a summary of significant accounting policies and other explanatory information.

In our opinion, the financial statements present fairly, in all material respects, the financial position of ULCC as at March 31, 2026, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of ULCC in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the applicable financial reporting framework, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing these financial statements, management is responsible for assessing ULCC's ability to continue as a going concern, disclosing, as applicable, matters related to a going concern and using the going concern basis of accounting unless management either intends to liquidate ULCC or to cease operations, or has no realistic alternative but to do so. Those charged with governance are responsible for overseeing ULCC's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian Auditing Standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of ULCC's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on ULCC's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause ULCC to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

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We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

A handwritten signature in black ink that reads 'HWPartners'. The signature is written in a cursive, flowing style.

HW PARTNERS LLP
Chartered Professional Accountants
Licensed Public Accountants
Ottawa, Ontario

UNIFORM LAW CONFERENCE OF CANADA

Statement of Financial Position

March 31, 2026, with comparative figures for March 31, 2025

	General	Research	2026	2025
Assets				
Current assets				
Cash and cash equivalents	\$ 25,438	\$ -	\$ 25,438	\$ 96,582
GST/HST recoverable	23,705	-	23,705	16,511
Short-term investments (Note 2)	493,416	328,068	821,484	801,232
Prepaid expenses	-	-	-	5,000
Interfund balances	99,050	(99,050)	-	-
	641,609	229,018	870,627	919,325
Intangible asset (Note 3)	19,808	19,808	39,616	18,976
	\$ 661,417	\$ 248,826	\$ 910,243	\$ 938,301
Liabilities and Net Assets				
Current liabilities				
Accounts payable and accrued charges	\$ 8,698	\$ 2,312	\$ 11,010	\$ 8,634
Deferred contributions, current portion (Note 4)	15,000	6,000	21,000	21,000
	23,698	8,312	32,010	29,634
Deferred contributions, long-term portion (Note 4)	136,000	-	136,000	157,000
	159,698	8,312	168,010	186,634
Net assets				
Unrestricted	309,319	68,114	377,433	341,667
Internally restricted (Note 6)	192,400	172,400	364,800	410,000
	501,719	240,514	742,233	751,667
	\$ 661,417	\$ 248,826	\$ 910,243	\$ 938,301

Approved on behalf of the Executive Committee:

President

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Statement of Operations

Year ended March 31, 2026, with comparative figures for March 31, 2025

	General	Research	2026	2025
Revenue				
Annual contributions (Schedule A)	\$ 171,000	\$ 82,500	\$ 253,500	\$ 256,500
Interest	12,194	9,504	21,698	28,809
	183,194	92,004	275,198	285,309
Expenses				
Amortization	9,488	3,164	12,652	12,651
Annual meeting	72,861	5,083	77,944	62,819
Audit and bookkeeping fees	11,888	3,641	15,529	16,958
Central activities - project management	-	74,199	74,199	75,798
Executive director	57,655	-	57,655	63,411
Memberships and licences	2,896	-	2,896	3,640
Miscellaneous	783	-	783	1,400
Office supplies	331	-	331	596
Research activities (ACPD)	-	37,266	37,266	25,793
Translation	2,672	-	2,672	2,572
Website	2,360	345	2,705	5,088
	160,934	123,698	284,632	270,726
Excess (deficiency) of revenue over expenses	\$ 22,260	\$ (31,694)	\$ (9,434)	\$ 14,583

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Statement of Changes in Net Assets

Year ended March 31, 2026, with comparative figures for March 31, 2025

	General		Research			
	Unrestricted	Internally Restricted (Note 6)	Unrestricted	Internally Restricted (Note 6)	2026	2025
Balance, beginning of year	\$ 264,459	\$ 215,000	\$ 77,208	\$ 195,000	\$ 751,667	\$ 737,084
Excess (deficiency) of revenue over expenses	22,260	-	(31,694)	-	(9,434)	14,583
Reallocate website development costs	22,600	(22,600)	22,600	(22,600)	-	-
Balance, end of year	\$ 309,319	\$ 192,400	\$ 68,114	\$ 172,400	\$ 742,233	\$ 751,667

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Cash Flow Statement

Year ended March 31, 2026, with comparative figures for March 31, 2025

	General	Research	2026	2025
Operating activities				
Excess (deficiency) of revenue over expenses	\$ 22,260	\$ (31,694)	\$ (9,434)	\$ 14,583
Non-cash items:				
Accrued interest income	903	2,462	3,365	18,260
Interfund balances	(15,619)	15,619	-	-
Amortization	9,488	3,164	12,652	12,651
Changes in non-cash working capital balances (Note 7)	(26,130)	5,312	(20,818)	(31,094)
Cash (used in) provided by operating activities	(9,098)	(5,137)	(14,235)	14,400
Investing activities				
Acquisition of short-term investments	(486,085)	(477,697)	(963,782)	(787,925)
Redemption of short-term investments	440,685	499,480	940,165	807,925
Acquisition of intangible asset	(16,646)	(16,646)	(33,292)	-
Cash (used in) provided by investing activities	(62,046)	5,137	(56,909)	20,000
(Decrease) increase in cash	(71,144)	-	(71,144)	34,400
Cash, beginning of year	96,582	-	96,582	62,182
Cash, end of year	\$ 25,438	\$ -	\$ 25,438	\$ 96,582

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Notes to the Financial Statements

March 31, 2026, with comparative figures for March 31, 2025

Organization

Uniform Law Conference of Canada ("ULCC") is an unincorporated not-for-profit organization within the meaning of the Income Tax Act (Canada) and is exempt from income taxes under section 149(1)(l) of the Income Tax Act (Canada). The ULCC provides independent analysis and resolutions for the harmonization and reform of law in Canada.

1. Significant accounting policies

The financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations and include the following significant accounting policies:

Revenue recognition

ULCC receives annual funding from provincial, territorial and federal governments. ULCC follows the deferral method of accounting for contributions. Under this method, restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when they are received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

ULCC holds Guaranteed Investment Certificates ("GICs") that earn annual interest. The interest income is recognized as it accrues and when collection is reasonably assured.

Fund accounting

General Fund

Revenue and expenses for the delivery of service activities and administration are reported in the General Fund.

Research Fund

The Research Fund supports the work of the working groups who undertake study of specific points of law for the purpose of harmonizing law across all jurisdictions in Canada. The Research Fund expenses are approved by the Executive Committee (the "Committee").

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Notes to the Financial Statements

March 31, 2026, with comparative figures for March 31, 2025

Internally restricted funds

Part of ULCC's net assets have been restricted as approved by the Committee. Transfers among net asset categories are recorded when approved by the Committee. The purpose of each category of internally restricted net assets is as follows:

Operating Reserve

This fund is available to address shortfalls in annual assessments, unexpected expenses and an orderly wind-up if required.

Annual Meeting Expenses

As annual meeting budgets have significant differentials dependent on the location of the meetings, this fund is available to ensure that there are funds available to cover annual meetings with higher costs.

Website and Record Management/Cloud Storage

This fund is for enhancements of the website, which is assumed to be every five years.

Strategic Planning and Related Meetings

This fund is available to cover costs of remote and in-person strategic planning meetings.

Liability Fund

This fund is for self-insurance for potential legal fees and liabilities related to contract disputes and liability for incidents at annual meetings.

Special Initiatives Fund

This fund is available to the Committee to fund one-time initiatives.

Cash and cash equivalents

ULCC's policy is to disclose bank balances and temporary investments, with a maturity period of three months or less from the date of acquisition, under cash and cash equivalents. Term deposits that the entity cannot use for current transactions because they are pledged as security are excluded from cash and cash equivalents.

Intangible asset

Website costs are recognized at cost and are amortized on the basis of their useful lives using the straight-line method over 5 years. One-half of the annual amount is claimed in the year the asset becomes available for use.

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Notes to the Financial Statements

March 31, 2026, with comparative figures for March 31, 2025

Use of estimates

The preparation of these financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenue and expenses and disclosure of contingent assets and liabilities. These estimates are reviewed periodically and adjustments are made to the statement of operations as appropriate in the year they become known. Significant estimates include the allocation of expenses between the General and Research funds.

Financial instruments

Measurement of financial instruments

The ULCC initially measures its financial assets and liabilities at fair value, except for certain non-arm's length transactions.

The ULCC subsequently measures all its financial assets and financial liabilities at amortized cost, except for investments in equity instruments that are quoted in an active market, which are measured at fair value. Changes in fair value are recognized in the statement of operations.

Financial assets measured at amortized cost include cash and cash equivalents and short-term investments.

Financial liabilities measured at amortized cost include accounts payable and accrued charges.

Impairment

Financial assets measured at amortized cost are tested for impairment when there are indicators of impairment. The amount of any write-down is recognized in the statement of operations. Any previously recognized impairment loss may be reversed to the extent of the improvement, directly or by adjusting the allowance account, provided it is no greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of any reversal is recognized in the statement of operations.

Transaction costs

ULCC recognizes its transaction costs in the statement of operations in the period incurred. However, financial instruments that will not be subsequently measured at fair value are adjusted by the transaction costs that are directly attributable to their origination, issuance or assumption.

Contributed services

ULCC receives the service of many volunteers, the cost of which cannot be reasonably estimated. Therefore, no representation of this expense has been included in these financial statements.

2. Short-term investments

Short-term investments are comprised of GICs earning interest at rates between 1.75% and 2.70% per annum with maturity dates between June 2026 and December 2026.

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Notes to the Financial Statements

March 31, 2026, with comparative figures for March 31, 2025

3. Intangible asset

	2026		2025	
	Cost	Accumulated Amortization	Net Book Value	Net Book Value
Website	\$ 96,547	\$ 56,931	\$ 39,616	\$ 18,976

4. Deferred contributions

	2026		2025	
Opening balance	\$	178,000	\$	199,000
Less: amounts recognized as revenue in the year		(21,000)		(21,000)
		157,000		178,000
Current portion of deferred contributions		21,000		21,000
	\$	136,000	\$	157,000

The balance of deferred contributions is comprised of amounts received in 2023 from the province of British Columbia. A portion of this contribution is to be recognized annually as the Province's annual contribution as determined by the ULCC at the beginning of each fiscal year.

5. Internally restricted funds

In March 2021, management and the Committee established a reserve fund to be shown on the financial statements as "internally restricted assets" to ensure that ULCC is able to withstand fluctuations in annual assessment payments and/or non-recurring or periodic expenses. Funds drawn from the reserve fund will require a recommendation from the Budget and Finance Committee and a decision by the Committee. Decisions will also be required about whether to replenish the amount expended when funds are available to do so. Each year, the Budget and Finance Committee and the Committee will review the funds and the amounts allocated to each category to determine if modifications to the categories and amounts are required.

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Notes to the Financial Statements

March 31, 2026, with comparative figures for March 31, 2025

6. Internally restricted net assets

General Fund

	Operating Reserve	Annual Meeting Expenses	Website and Record Management /Cloud Storage	Strategic Planning and Related Meetings	Liability Fund	Special Initiatives Fund	Total
Opening balance	\$ 87,500	\$ 22,500	\$ 37,500	\$ 12,500	\$ 35,000	\$ 20,000	\$ 215,000
Reallocate website costs	-	-	(22,600)	-	-	-	(22,600)
Balance, end of year	\$ 87,500	\$ 22,500	\$ 14,900	\$ 12,500	\$ 35,000	\$ 20,000	\$ 192,400

Research Fund

	Operating Reserve	Annual Meeting Expenses	Website and Record Management /Cloud Storage	Strategic Planning and Related Meetings	Liability Fund	Special Initiatives Fund	Total
Opening balance	\$ 87,500	\$ 22,500	\$ 37,500	\$ 12,500	\$ 15,000	\$ 20,000	\$ 195,000
Reallocate website costs	-	-	(22,600)	-	-	-	(22,600)
Balance, end of year	\$ 87,500	\$ 22,500	\$ 14,900	\$ 12,500	\$ 15,000	\$ 20,000	\$ 172,400

7. Changes in non-cash working capital balances

Changes in non-cash working capital balances have used cash as follows:

	General	Research	2026	2025
GST/HST recoverable	\$ (7,194)	\$ -	\$ (7,194)	\$ (2,089)
Prepaid expenses	-	5,000	5,000	(5,000)
Accounts payable and accrued charges	2,064	312	2,376	(3,005)
Deferred contributions	(21,000)	-	(21,000)	(21,000)
	\$ (26,130)	\$ 5,312	\$ (20,818)	\$ (31,094)

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Notes to the Financial Statements

March 31, 2026, with comparative figures for March 31, 2025

8. Financial instruments

Risk and concentrations

It is management's opinion that ULCC is not exposed to significant interest rate, liquidity, market, currency or credit risks arising from its financial instruments. There has been no change in the risk exposure from the year ended March 31, 2025.

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Schedule of Annual Contributions

Schedule A

Year ended March 31, 2026, with comparative figures for March 31, 2025

	General	Research	2026	2025
Annual Contributions				
Alberta	\$ 15,000	\$ 6,000	\$ 21,000	\$ 21,000
British Columbia	15,000	6,000	21,000	21,000
Canada	6,000	44,000	50,000	50,000
Manitoba	15,000	-	15,000	15,000
New Brunswick	10,000	-	10,000	10,000
Newfoundland and Labrador	10,000	2,000	12,000	12,000
Northwest Territories	10,000	-	10,000	10,000
Nova Scotia	15,000	6,000	21,000	21,000
Nunavut	10,000	1,000	11,000	11,000
Ontario	15,000	6,000	21,000	21,000
Prince Edward Island	10,000	-	10,000	10,000
Quebec	15,000	3,000	18,000	21,000
Saskatchewan	15,000	6,000	21,000	21,000
Yukon	10,000	2,500	12,500	12,500
	\$ 171,000	\$ 82,500	\$ 253,500	\$ 256,500